

Appendix 4: Complete scores for all assessed organisations

Organisations	Transparency	Participation			Evaluation			Complaints and Response			Overall	
		External Stakeholder	Equitable Member	Overall	Environmental	Social	Overall	Internal	External	Overall	Accountability Capabilities	Ranking
IGOs												
EBRD	65	70	60	65	-	-	82	79	58	69	70	2
IFC	76	67	25	46	-	-	84	83	60	71	69	3=
UNICEF	26	87	90	89	-	-	98	86	42	64	69	3=
EIB	76	41	70	56	-	-	76	79	32	56	66	9=
*UNHCR	29	83	90	87	-	-	83	93	34	64	65	11=
AfDB	43	46	50	48	-	-	78	93	60	77	61	14
IOM	27	61	90	75	-	-	63	56	0	28	48	21
APEC	60	46	90	68	-	-	45	22	12	17	47	22
*NATO	25	16	100	58	-	-	53	13	0	7	36	28
*IAEA	24	59	80	70	-	-	39	0	0	0	33	29
<i>IGO sector averages</i>	<i>45</i>	<i>58</i>	<i>75</i>	<i>66</i>	<i>-</i>	<i>-</i>	<i>70</i>	<i>60</i>	<i>30</i>	<i>45</i>	<i>57</i>	<i>-</i>
INGOs												
IFOAM	66	95	100	98	-	-	76	56	32	44	71	1
Transparency International	53	79	100	90	-	-	47	86	82	84	68	6=
Plan International	51	75	90	82	-	-	83	60	60	60	69	3=
CRS	38	65	100	82	-	-	90	79	46	63	68	6=
Islamic Relief	54	61	100	81	-	-	72	86	46	66	68	6=
IPPF	27	88	100	94	-	-	78	86	9	48	62	13
FLO International	54	92	90	91	-	-	52	18	41	29	56	15=
ICRC	40	59	100	80	-	-	78	49	0	24	56	15=
CARE International	15	43	100	71	-	-	94	0	0	0	45	23
*IOC	15	49	75	62	-	-	24	41	17	29	32	30
<i>INGO sector averages</i>	<i>41</i>	<i>71</i>	<i>96</i>	<i>83</i>	<i>-</i>	<i>-</i>	<i>69</i>	<i>56</i>	<i>33</i>	<i>45</i>	<i>60</i>	<i>-</i>
TNCs												
BHP Billiton	52	80	83	82	86	86	86	59	27	43	66	9=
Royal Dutch Shell	46	54	83	69	88	88	88	79	34	57	65	11=
Carrefour	35	50	83	67	84	84	84	39	16	28	53	17
EDF	32	49	67	58	96	41	68	59	26	42	50	18=
Unilever	33	46	83	65	84	57	71	63	1	32	50	18=
Goldman Sachs	44	25	100	63	56	2	29	79	45	62	49	20
Cargill	44	22	83	53	64	13	38	61	21	41	44	24
*Deutsche Post World Net	44	17	83	50	91	32	62	22	0	11	42	25
Halliburton	18	4	83	44	67	0	33	79	34	57	38	26
*Cemex	18	8	100	54	51	51	51	53	0	26	37	27
<i>TNC sector averages</i>	<i>36</i>	<i>36</i>	<i>85</i>	<i>60</i>	<i>77</i>	<i>45</i>	<i>61</i>	<i>59</i>	<i>20</i>	<i>40</i>	<i>49</i>	<i>-</i>
Cross-Sector Averages	41	55	85	70	77	45	67	59	28	43	55	

* Denotes organisations that did not engage with the research process = denotes tied ranking